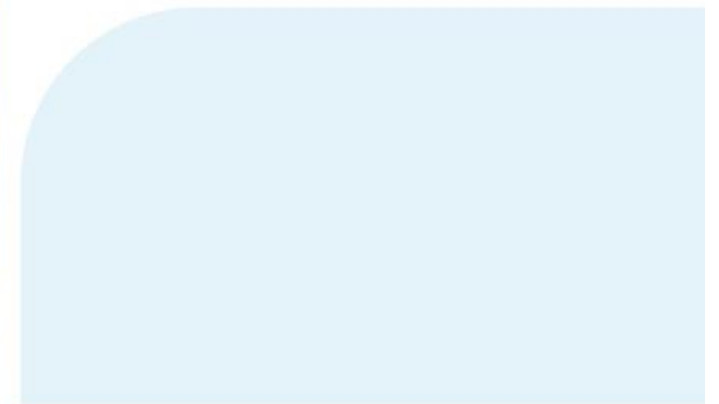




North
Northamptonshire
Council

Active Communities Executive Advisory Panel



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Proposed areas to explore

| Area | Exec Member | Director | Assistant Director |
|-----------------------------|-------------------------------|----------------------|--|
| Social Care for Adults | Cllr H Harrison | ED – A, HP & H | AD Adult Services, AD Commissioning & Performance, AD Safeguarding, Wellbeing and Provider |
| Services for Older People | Cllr H Harrison | ED – A, HP & H | |
| Health Inequalities | Cllr H Harrison | DPH | AD Communities and Leisure |
| Inclusion | Cllr H Harrison/Cllr M Binley | ED – A, HP & H / DPH | |
| Leisure and Sport | Cllr H Howell | ED – A, HP & H / DPH | AD Communities and Leisure |
| Libraries and Theatres | Cllr H Howell | ED – A, HP & H / DPH | AD Communities and Leisure |
| Culture | Cllr H Howell | ED – A, HP & H / DPH | AD Communities and Leisure |
| Cohesion | Cllr H Harrison/Cllr M Binley | ED – A, HP & H / DPH | AD Communities and Leisure |
| Mental Health and Wellbeing | Cllr H Harrison/Cllr M Binley | ED – A, HP & H / DPH | AD C&L, |
| Domestic Violence | Cllr H Harrison/Cllr M Binley | ED – A, HP & H / DPH | AD Communities and Leisure |
| Tourism | Cllr H Howell | ED – A, HP & H / DPH | AD Communities and Leisure |

In relation to PH– areas to explore are Health Protection, CYP, and other aspects of adults – sexual health, lifestyles, etc.

Forward Plan agreed items

| Assistant Director/Lead | Who | Proposed EAP Date |
|---|---|---------------------------------|
| <p>Item 1: Strategies in development (first thoughts) -</p> <p>a) Sports and Leisure Strategy (30mins)</p> <p>b) Health and Wellbeing strategy (15mins)</p> | <p>Kerry Purnell - Assistant Director Communities and Leisure –</p> <p>Susan Hamilton – Interim Director Public Health</p> <p>Ali Gilbert – Director of Place, Integrated Care</p> | <p>Friday, 04 August 2023</p> |
| <p>Item 2: Service presentation - Communities and Leisure (to inform forward plan) 1 hr</p> | <p>Kerry Purnell - Assistant Director Communities and Leisure</p> | |
| <p>Item 1: Service presentation - Safeguarding and Wellbeing Provider Services (to inform forward plan) (1 hr)</p> <p>Item 2: Adult Social Care Strategy (15mins)</p> | <p>Zakia Loughhead - Assistant Director Safeguarding and Wellbeing Provider Services to confirm who should attend from her area</p> <p>Adult Social Care – Assistant Directors – Matthew Jenkins to present</p> | <p>Friday, 06 October 2023</p> |
| <p>Item 1: TBC</p> <p>Item 2. Service presentation - Adult Services (to inform forward plan) (1 hr)</p> | <p>Sam Fitzgerald - Assistant Director Adult Services to confirm who should attend from her area</p> | <p>Friday, 01 December 2023</p> |
| <p>Item 1: TBC</p> <p>Item 2. Service presentation - Commissioning and Performances (to inform forward plan) (1 hr)</p> | <p>TBC</p> <p>Matthew Jenkins - Assistant Director Commissioning and Performance</p> | <p>Friday, 02 February 2024</p> |
| <p>Item 1: TBC</p> <p>Item 2. Service presentation – Tackling Homelessness</p> | <p>TBC</p> <p>Evonne Coleman –Thomas - Assistant Director Strategic Housing, Development and Property Services</p> | <p>Thursday, 04 April 2024</p> |



Zakia Loughead

Assistant Director
Safeguarding, Wellbeing and Provider Services

Summary of Service Area

- Safeguarding, Wellbeing and Provider Services encompasses Safeguarding, Provider Services (Day Opps, Specialist Support for Younger Adults, Respite for Younger Adults, Shared Lives, Learning Independence Volunteering Employment service, and Employment And Disability Service), the Approved Mental Health Professional (AMHP) team, the Deprivation of Liberty Safeguards (DOLS) team, the Community Therapy team, and the Assistive Technology and Visual Impairment teams.
- Leading the development of the Transformation of Provider Services

Possible areas for EAP to consider

Policies and strategies in development

- Delivery of Transforming NNC Adult Social Care Provider Services
- Social Care Reform including local authority self-assessment. Introducing co-production across Adult Social Care.
- Liberty Protection Safeguarding
- Adults Emergency Duty Team (Emergency Provision – Out Of Hours)
- Supporting replacement to Adult Social Care System
- Support to NNC Prevent Strategic Delivery Plan, and Combating Drugs partnership, MAPPA Steering Strategic Management Board

Transformation and change being considered

- Transforming Adult Social Care Provider Services Phase 1 and 2
- Emergency Duty Team and Out of Hours Service
- Disaggregation of Assistive Technology, Visual Impairment Service and AMHP service
- Supporting delivery of NSAB Safeguarding Priorities for NNC
- Embedding strengths-based practice across all service areas (Principal Social Worker led activity)



Sam Fitzgerald
Assistant Director
Adult Services

Summary of Service Area

- Responsible for Learning Disability teams, with a leading role in the LDA partnership
- Acute Hospital Adult Social Care, including Acute partnerships and Winter planning
- Community hubs and front door social care; Continuing Healthcare, and Care Home review functions
- Inclusion services
- Transitions (16-18) into adulthood
- Reablement and admission avoidance.
- Council appointed, non executive director for the Children's Trust

Possible areas for EAP to consider

Policies and strategies in development

- Adult Social Care Strategy
- Better Care Fund (BCF) Lead including the production of the Narrative plan and monitoring and reporting progress against the KPIs.
- Directorate Operating Model (Moving Forwards with Place – How the Adults, Health Partnerships, and Housing directorate works within a place-based setting).

Transformation and change being considered

- Service improvement transformation to ensure robust, resilient, teams that are equipped to handle the demand and complexity being faced in the community
- Urgent and Emergency Care Transformation Including Pathway 1 and Pathway 2 redesign
- Sustainable recruitment and retention of Adult Social Care workforce including Carers Pathways and progression.



Matt Jenkins

Assistant Director
Commissioning and Performance

Summary of Service Area

- Strategic market management of independent social care providers including commissioning, quality monitoring, contract management and payments to independent care providers.
- Brokering of care and support for people with eligible care needs.
- Leadership of Financial Operations including: financial assessments for contributions towards care and support, Personal Budget Support Service, Direct Payment support and appointee service.

Possible areas for EAP to consider

Policies and strategies in development

- Quality framework to provide assurance of quality of contracted care providers and to support improvement in the overall ratings profile and quality of independent care providers in North Northamptonshire.
- Market Position Statement to outline the current position of the independent care market along with the services that will be required to meet the needs of people in the future across North Northamptonshire.
- Actions to ensure we have a sustainable market of high quality services for people to draw on.

Transformation and change being considered

- Creation of forums for co-production ensuring people with lived experience can influence all aspects of Adult Social Care.
- The development of an integrated brokerage team driving joint working with Health partners and improving pathways of brokering care and support for people in North Northamptonshire.
- Procurement of our Social Care case management systems to support strengths based working and more efficient processes across Adult Social Care.



Ali Gilbert

North Northamptonshire Director of Place
Integrated Care

Summary of Service Area

- Integrated Care Stem North Place Development Director responsible for leading the design, development and implementation of the North Place model
- Lead for the development of the Live Your Best Life strategy
- Lead for the development of the Adult Social Care Strategy
- Supportive leadership for the development of the North Health and Wellbeing strategy

Possible areas for EAP to consider

Policies and strategies in development

- Live Your Best Life strategy for the county forms the framework to align all strategies, as only together will we achieve the ten ambitions
- The North place model is integral to the Live Your Best Life Strategy
- The development of the North Health and Wellbeing strategy, to be aligned with the Live Your Best Life Strategy
- The role of North Place in the NNC strategy under development
- The Adult Social Care Strategy development, with place integral to this

Transformation and change being considered

- North Place - Functional implementation of the Local Area Partnerships (LAPS) and ensuring communities are central to improving outcomes outlined in the Live Your Best Life Strategy focusing on the wider determinants of health.
- Role and function of the Community Wellbeing Forums as a function of the North Place model.
- Adult Social Care strategy – evolving function of the strengths- based model of care , with co-production integral to this with our workforce and North Northamptonshire people.
- Support North Northamptonshire VCSE model of care, linked to North place development and the evolution of the adult social care strengths- based model.



Evonne Coleman – Thomas
Assistant Director
Strategic Housing, Development and Property Services

Summary of Service Area

- Responsible for all strategic Housing services, including Housing and Tenancy Services, and Homelessness.
- Responsible for all housing development activity, including acquisitions, new build and redevelopments
- Strategic Lead for all council housing repairs, responsive and capital programmes.

Possible areas for EAP to consider

Policies and strategies in development

- Housing Strategy
- Homelessness Strategy
- Development Strategy
- Resident Engagement Strategy

Transformation and change being considered

- Harmonisation of the Housing Revenue Account – to deliver one HRA rather than the current separate Corby and Kettering Neighbourhood Accounts.
- Review of interim structures across the housing service, to ensure we remain agile and fit for purpose.
- Consideration as to management of our own temporary accommodation stock



Kerry Purnell

Assistant Director
Communities and Leisure

Summary of Service Area

- Culture, Tourism and Heritage, including Chester House Estate, Cornerstone, Discover Northamptonshire Tourism Hub at Rushden Lakes, Corby Heritage Centre, The Greenway, NN events
- Leisure and Active Communities, in-house and commissioned providers across the Leisure estate and active communities, sports, physical activity and play development
- Community Safety, including DA and Sexual Violence
- Communities and Wellbeing, including the A New Sense of Place programme, grant giving, community development, and Refugee Resettlement
- Library Services

Possible areas for EAP to consider

Policies and strategies in development

- County-wide Tourism (Discover Northamptonshire) Strategy, at stakeholder engagement stage
- Leisure Strategic Framework – Active Communities Strategy, Leisure Facilities and Playing Pitch Strategies and future delivery model options- work recently commissioned
- DA and Sexual Violence Commissioning Framework
- Greenway Strategy and locality plans

Transformation and change being considered

- CCTV transformation programme (at early scoping stage) Short description of areas responsible for (12 font)
- Future governance options for Chester House Estate
- Full disaggregation of the library service
- *Would the A New Sense of Place programme come to this EAP?*



Shirley Plenderleith

Assistant Director
Public Health

Summary of Service Area

- Transition and Project support to strategic activity including strategic links across NNC
- Research & Evaluation activity
- Strategic/ transformation projects - providing system leadership on areas of PH importance.
- Business operations –governance, forward planning, finance and workforce development

Possible areas for EAP to consider

Policies and strategies in development

- Research & Evaluation
- ICS Prevention activity
- PH Communication Planning linking to research activity

Transformation and change being considered

- Links to UoN and ICS Research & Innovation work
- Governance planning including financial framework
- Range of project support activities across PH to – eg Eastern European Community research project, Combating Drugs partnership (governance), health improvement eg Trauma Informed Practice project set up, Place based work



Abdu Mohiddin

Consultant in Public Health
[Children, Oral, Maternity & Sexual Health]

Summary of Service Area

- Children and young people
- Oral health (all ages)
- Maternity
- Sexual Health
- Adult Learning

Possible areas for EAP to consider

Policies and strategies in development

- The completion of CYP, Sexual Health, SEND JSNAs underway to inform future strategy
- Youth offer/strategy development (inc serious violence)
- Healthy schools reset/improvement and future working

Transformation and change being considered

- 0-19 CYP including early years commissioning options inc FNP, F/Hubs, Strong Start
- Sexual Health commissioning options
- Oral health commissioning options and strategy



Mike Bridges

Consultant in Public Health

Summary of Service Area

- Health Protection
 - NNC Health Protection / CIPC / Covid Response
 - Emergency Planning, Climate, Healthy urban, Transport, Planning
- Wider Health Protection
 - Serious Violence Prevention, Criminal Justice / Prisons, Community Falls Prevention
- Addictions
 - Substance Misuse, Tobacco Control, Smoking
- Research (Shared)
 - Links with UoN, ICS, EM

Possible areas for EAP to consider

Policies and strategies in development

- Tobacco Control Strategy (includes vaping)
- Gambling Strategy / Policy
- Commercial determinates of health strategy / policy

Transformation and change being considered

- The development of a prevention, treatment and recovery service model for drug and alcohol services for NNC
- Health Protection JSNA and emerging priorities to inform strategy
- Development of a public health approach to violence reduction serious violence duty / strategy

Cate Carmichael (14 font)

Consultant in Public Health (12 font)

[Area title]

Summary of Service Area (14 font)

- Short description of areas responsible for (12 font)
- Short description of areas responsible for (12 font)
- Short description of areas responsible for (12 font)

Possible areas for EAP to consider (14 font)

Policies and strategies in development (14 font)

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Transformation and change being considered (14 font)

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